

How do I know?

Strategic Planning, Learning, and Evaluation in Peacebuilding

Working Group on Peace and Development/
FriEnt



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für die Welt**

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MISEREOR
IHR HILFSWERK

FriEnt is a Working Group of: Bread for the World/Church Development Service | Center for International Peace Operations (ZIF) | Civil Peace Service Group | Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH | Federal Ministry for Economic Cooperation and Development (BMZ) | Friedrich Ebert Stiftung (FES) | Heinrich-Böll-Foundation (hbs) | Misereor | Platform for Peaceful Conflict Management/Institute for Development and Peace (INEF)

Results orientation ...

- may be more of a *hindrance* than a *help*
for achieving better results in the field

What do we need?

- institutional set up for Learning
- creative Methods
- partners as peers / learning community

Starting points:

- short term escalation within long term reforms
- extremely diverse assessments by different actors
- influential factors vary greatly over short period of time

FriEnt provided

- a wide range of actors
- space for meeting on equal footing

Methods: Scenario analysis ...

helped ...

- focus on actors and conflicting interests as drivers and spoilers of key events within a process of crises mitigation
- reflecting & combining diverse viewpoints and assessments
- tracing rapid change of factors and their importance

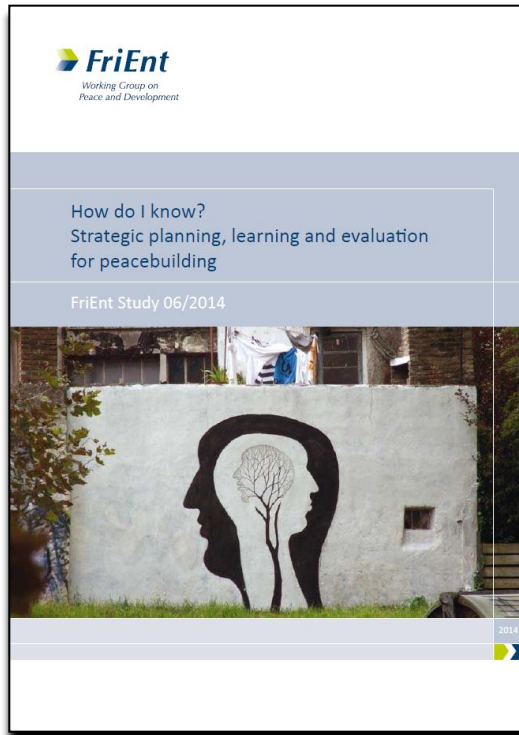
Partners as peers

- careful selection of stakeholders (different backgrounds) important
- providing safe space for joint critical reflection, honest identification of issues & for raising difficult questions
- time to build trust

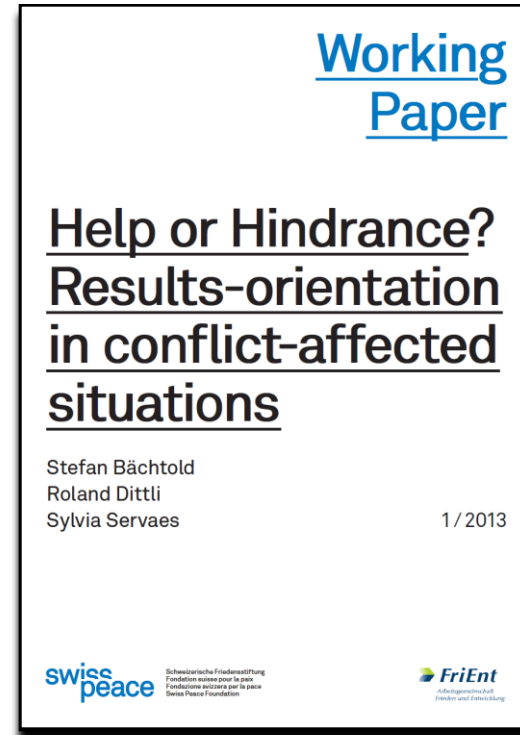
The wider picture - lessons learned

- quickly changing situations put a question mark over the impact hypotheses of long term programmes
- other actors may have to come in

➔ monitoring – evaluation – adjustment?!



http://issuu.com/frient/docs/frient_study_06_2014?e=3005988/8462276



<http://www.frient.de/nc/publikationen/dokumente/library/help-or-hindrance-results-orientation-in-conflict-affected-situations.html>

Thank You